

Bupa Australia & New Zealand Tax Transparency Report

For the year ended
31 December 2024



Foreword

We're pleased to share Bupa Australia & New Zealand's (ANZ) Tax Transparency Report for the year ending 31 December 2024. This report reflects our ongoing commitment to being transparent and responsible in our tax affairs.

In 2024, our total tax contribution in Australia was \$653.3 million. This includes \$293.9 million in taxes and levies we paid and \$359.4 million in taxes we collected and remitted to the Australian revenue authorities.

This report has been prepared in accordance with the Australian Voluntary Tax Transparency Code and includes details of Bupa ANZ's approach to tax governance and tax risk management, which is built on a strong risk management culture. We continue to follow Bupa ANZ's six tax principles that guide our decisions and help us manage tax risk by upholding our commitment to robust tax governance. We remain committed to complying with tax laws responsibly as well as engaging transparently and collaboratively with the Australian Taxation Office (ATO) and other relevant tax authorities.

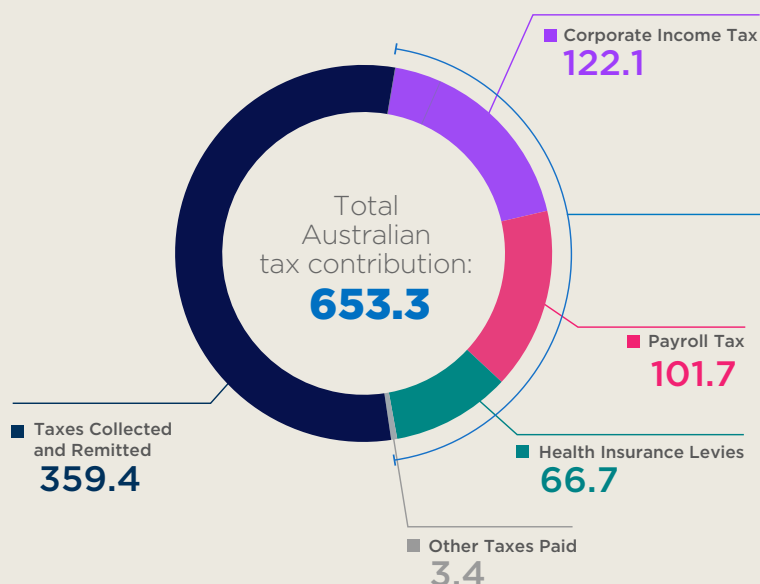
Bupa ANZ is part of a global healthcare group with around 20,000 employees that serve millions of customers, patients and residents in Australia and New Zealand. Our purpose to help people live longer, healthier, happier lives and make a better world underpins everything we do. We strive to be the most customer centric healthcare company in the world and we are extremely proud to be an organisation that genuinely cares about improving the lives of our people, our customers, our residents and the communities we are part of through more connected healthcare journeys. Thank you for taking the time to read this report.

Stuart Hooper,

Chief Financial Officer, Bupa Asia Pacific



Key Australian tax contribution for 2024 (A\$m)



Total Australian taxes paid

A\$ **293.9** m



Bupa Australia Group's effective income tax rate

31%

Our business and operations

Bupa ANZ is part of the Bupa Group, an international healthcare group. The British United Provident Association Limited (**Bupa Parent**), the ultimate parent entity of the Bupa Group, is incorporated in England and Wales and is a company limited by guarantee without shareholders. The Bupa Group reinvests profits into providing more and better healthcare for the benefit of current and future customers around the world.

The Bupa Group entered the Australian market through the acquisition of HBA and Mutual Community in 2002 and MBF in 2008, which have origins reaching back to the 1930s and 1940s, respectively. Today Bupa ANZ employs approximately 20,000 people across Australia and New Zealand within a diverse range of health and care businesses, which were as follows as at 31 December 2024:



Bupa Health Insurance, one of the leading health insurers in Australia, provided quality, affordable health insurance cover to more than 4.5 million Australian and international customers through our digital and online services, 53 retail stores and our customer call centre.

Bupa Health Insurance also distributed travel, home and contents and motor insurance products as an authorised representative of Open Insurance Pty Ltd. Pet insurance was also distributed as an authorised representative of Petsure (Australia) Pty Ltd.



Bupa Health Services, a health provision business, comprised of:

- 170 dental clinics in Australia;
- 49 optical stores in Australia;
- 9 medical centres where we provided immigration health examinations to Australian visa applicants on behalf of the Australian Department of Home Affairs;
- 5 health care centres in Australia which offer access to GPs and other healthcare professionals;
- The provision of an integrated health care system which provided end-to-end health care to support approximately 85,000 Australian Defence Force personnel; and
- The provision of quality clinical advisory services to the Australian Department of Veterans' Affairs.



Bupa Villages and Aged Care Australia provided residential aged care, respite and specialised dementia care services for approximately 5,600 residents in 57 homes and one retirement village in Australia.



Bupa Villages and Aged Care New Zealand provided care for approximately 3,000 residents in 40 care homes and approximately 2,100 residents in 36 independent living retirement villages.

Definitions

 Bupa Parent	The British United Provident Association Limited
 Bupa Group	Refers to Bupa Parent's wholly owned and controlled companies
 Bupa ANZ	Refers to the Australian and New Zealand operations of the Bupa Group
 Bupa Australia Group	Refers to Bupa's Australian multiple entry consolidated group comprised of all 100% owned Bupa Australian companies

Our approach to tax

Our approach to tax is based on six principles that help inform our decision making and uphold our commitment to transparency, fairness and robust governance. These principles are in line with the Bupa Group's values and the Bupa Code.



The Bupa Australia Group is part of the ATO's top 100 taxpayer justified trust program. To achieve justified trust, the ATO requires a taxpayer to provide objective evidence that would lead a reasonable person to conclude the taxpayer has paid the 'right' amount of tax, which is often achieved through the ATO's Pre-lodgement Compliance Review (PCR) process. The PCR process enables the ATO to understand the design and operation of Bupa Australia Group's tax control and governance framework, allows for transparency on Australian income tax treatments adopted and early engagement on material transactions.

The Bupa Australia Group obtained an overall high level of assurance with respect to Australian income tax for the year ended 31 December 2023 through the PCR process, meaning the ATO has obtained assurance that the Bupa Australia Group has paid the right amount of Australian income tax for this year, while also concluding that the Bupa Australia Group has achieved the highest income tax governance framework rating of Stage 3.

The ATO is also applying a 'partnering' approach to the Bupa Australia Group under the ATO's Action Differentiation Framework, which means that the ATO has confidence in the Bupa Australia Group's tax compliance and ongoing commitment to maintaining an open and transparent relationship and the ATO will partner with the Bupa Australia Group to maintain good compliance.

Our approach to tax risk management

Bupa ANZ is committed to complying with tax laws responsibly and ensuring that tax is paid in the jurisdictions in which Bupa ANZ operates, based upon applicable laws and practices.

Embedding a strong risk management culture is a priority across Bupa ANZ, supported by robust risk management and controls. This culture helps us to foresee and respond to changing environments and evolving regulation, enabling us to mitigate potential risks that could affect our customers and our business.

The Bupa ANZ Board is accountable for Bupa ANZ's System of Governance with responsibility for setting Bupa ANZ's risk appetite and overseeing the risk management framework. We manage our risks using a 'three lines' model. Bupa ANZ's management of tax risk is aligned with this approach and is set out in our Bupa ANZ Tax Policy, which is applicable across Bupa ANZ and approved by the Bupa ANZ Board. The Bupa ANZ Tax Policy also defines our minimum requirements and expectations to ensure compliance with all applicable laws and regulations as well as effective risk management.

The Bupa ANZ Tax Director, the Bupa ANZ Chief Financial Officer and the Bupa ANZ Chief Risk Officer are accountable for ensuring that these policies and procedures are embedded throughout Bupa ANZ to ensure tax risk is appropriately managed.

Bupa ANZ divides tax risk into two categories and has controls in place for managing these separate risks.



Tax compliance risk

Tax risk explained

The risk of a financial, regulatory or reputational impact due to errors, omissions, or process failings in the usual course of managing Bupa ANZ's tax affairs.

How Bupa ANZ manages this

We minimise tax compliance risk through the use of preventative and detective controls. We act on any errors identified to ensure they are corrected and improve our processes to mitigate the risk of repeat occurrences.



Tax Judgement risk

Tax risk explained

The risk of a financial, regulatory, or reputational impact arising out of a tax authority challenge or negative public perception to a position taken by Bupa ANZ.

How Bupa ANZ manages this

We only enter into commercial transactions and the tax positions we adopt are in accordance with applicable laws and practices.

Risk is an inevitable part of operating a business. Some risks are avoidable while others are inherent in our business model, so we have an effective internal control and risk management system to mitigate these risks.

Bupa ANZ's tax team has the appropriate skills and experience to implement our tax control framework. Teams consist of individuals with a balance of both technical and business specific knowledge. This tax expertise ensures that domestic and cross border tax issues are managed appropriately and that we are able to comply with our tax obligations in ANZ.

Bupa ANZ's tax team is involved when strategic business decisions are being considered and external advice is obtained where appropriate. In addition, ongoing horizon risk scanning activities ensure Bupa ANZ responds appropriately to tax risks emerging through legislative changes and developments.

Bupa ANZ's three lines model and tax

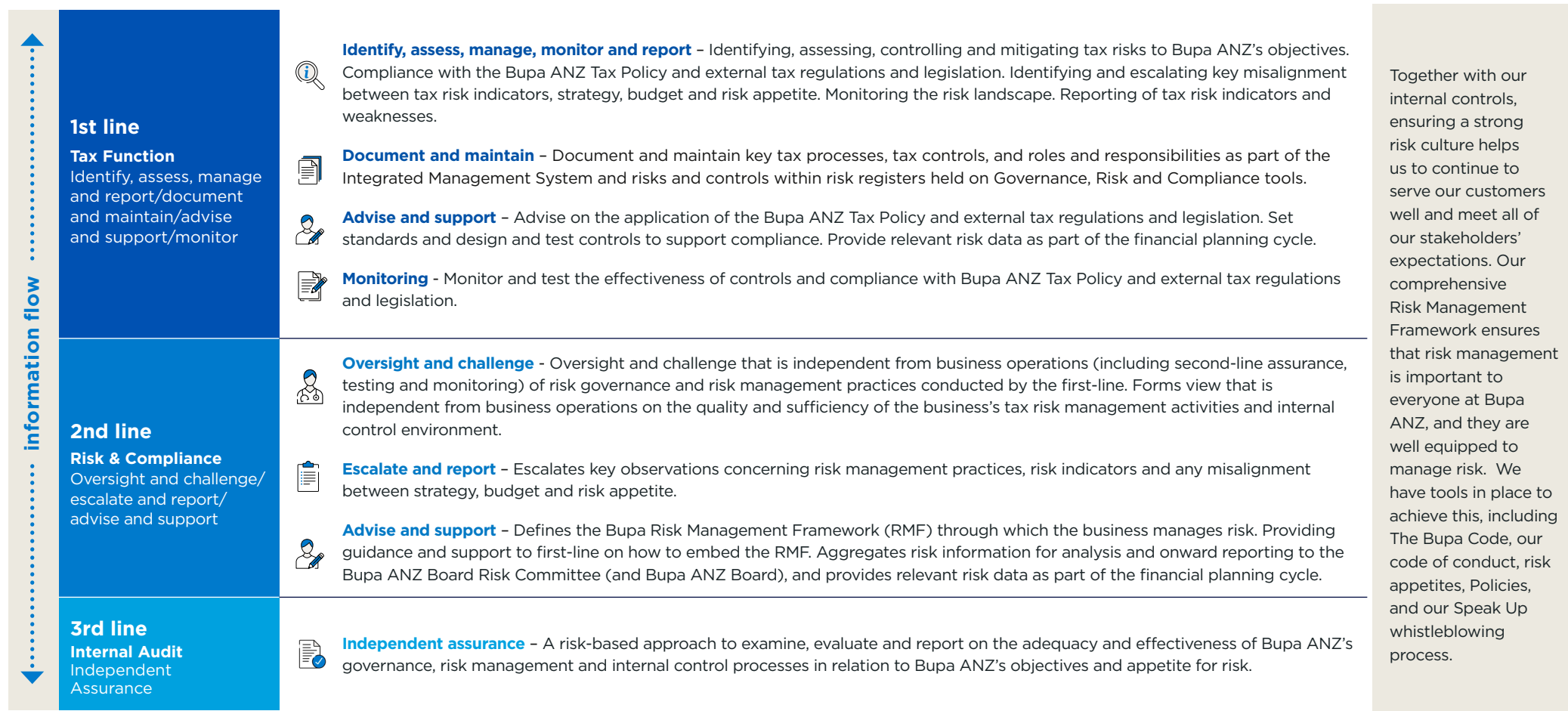
The Bupa ANZ Board is ultimately responsible for the system of governance, setting policies and the risk management framework

Bupa ANZ's risk management framework is approved annually by the Bupa ANZ Board and is implemented through the three lines model. An assessment of the effectiveness of Bupa ANZ's risk management framework is conducted annually with the results presented to the Bupa ANZ Board Risk Committee.

Bupa ANZ's tax team identifies, assesses and manages tax risks in accordance with the Bupa ANZ Tax Policy. Bupa ANZ's tax team regularly report on material tax risks and tax matters to the Bupa ANZ Board Audit Committee and the Bupa Group's tax team, including details of how tax risks are being monitored and managed. The Bupa ANZ Board Audit Committee assists the Bupa ANZ Board in its review and monitoring of tax matters and therefore provides an oversight role in respect of tax matters.

In addition, Bupa ANZ Internal Audit undertakes independent testing of the effectiveness of Bupa ANZ's processes and controls, including tax, and reports their findings and any recommendations to the Bupa ANZ Board Audit Committee.

Outlined below is the application of the three lines model in the context of tax risks and the Bupa ANZ Tax Policy.



Reconciliation of the Bupa Australia Group's accounting profit to income tax expense and income tax payable

As the Bupa Group has multiple entry points of investment into Australia, an Australian multiple entry consolidated group has been formed and is comprised of all 100% owned Bupa Australian companies (**Bupa Australia Group**). The Bupa Australia Group is treated as a single taxpayer for Australian income tax purposes and Bupa ANZ Group Pty Ltd (**BAG**), as the 'provisional head company', lodges one Australian consolidated income tax return on behalf of the Bupa Australia Group. Bupa ANZ's New Zealand companies do not form part of the Bupa Australia Group.

Outlined below is a reconciliation of the Bupa Australia Group's accounting profit to income tax expense (**ITE**), ITE to income tax payable and income tax payable to income tax paid for the year ended 31 December 2024 (with 2023 comparatives).

Reconciliation of accounting profit to income tax expense

The ITE of the Bupa Australia Group is calculated based on Australian accounting standards and represents accounting profit before tax multiplied by Australia's corporate tax rate of 30%, adjusted for non-temporary differences between the accounting and tax treatment of items (e.g. income and expenses which are non-assessable and non-deductible for tax purposes).

	2024	2023
	A\$'000	A\$'000
Profit / (loss) before ITE of the Bupa Australia Group	599,545	74,157
Income tax at the Australian corporate tax rate of 30%	179,864	22,247
Income tax effect of non-temporary differences:		
Non-assessable income	(3,439)	(222)
Non-deductible expenses	9,833	16,511
Adjustment for prior years	206	(10,330) ¹
Other items	(2,648)	1,715
Total ITE of the Bupa Australia Group	183,816	29,921

Reconciliation of income tax expense to income tax payable

In any year, there will be differences between the ITE of the Bupa Australia Group and the calculated amount of income tax payable by the Bupa Australia Group. This is due to a number of temporary differences between the accounting and tax treatment of various items (amounts are assessable or deductible for tax at a different time to when they are recognised under accounting practices). Temporary differences will eventually reverse over time.

	2024	2023
	A\$'000	A\$'000
Total ITE of the Bupa Australia Group	183,816	29,921
Adjustment for prior years	(206)	10,330
ITE for the current year	183,610	40,251
Temporary differences between accounting and tax treatment		
Loss component for onerous contracts ²	(3,005)	(10,647)
Unearned premium liability ³	11,339	2,856
Deferred acquisition costs	(3,332)	(2,825)
Give back provision ⁴	(18,797)	7,843
Employee benefits	23,830	19,897
Bed licences	7,586	15,228
Deferred revenue	5,437	2,701
Other provisions and accruals	6,007	3,540
Other items	8,345	(52)
Income tax payable for the current year for Bupa Australia Group	221,020	78,792

¹ The Bupa Australia Group recognised an income tax benefit of \$10.6m in relation to income tax refunds to be received from amendments to prior year income tax returns.

² Under AASB 17 Insurance Contracts, the Bupa Health Insurance business recognises a loss component in respect of onerous contracts. The loss component in respect of onerous contracts is treated as non-deductible for tax purposes and gives rise to a temporary difference.

³ The Bupa Health Insurance business recognised an unearned premium liability in relation to announced premium rate deferrals associated with the return of COVID-19 savings to customers. Under AASB 17 Insurance Contracts, the reduced premium received from customers is recognised on a passage of time basis over the coverage period. The unearned premium liability was treated as non-deductible for income tax purposes and gives rise to a temporary difference.

⁴ The Bupa Health Insurance business recognised a customer give back provision in 2021, 2022 and 2023 that relates to the return of COVID-19 savings in the Bupa Health Insurance business to customers through a give back program. The provision is treated as non-deductible for income tax purposes and gives rise to a temporary difference, with tax deductions arising on payment of give back amounts.

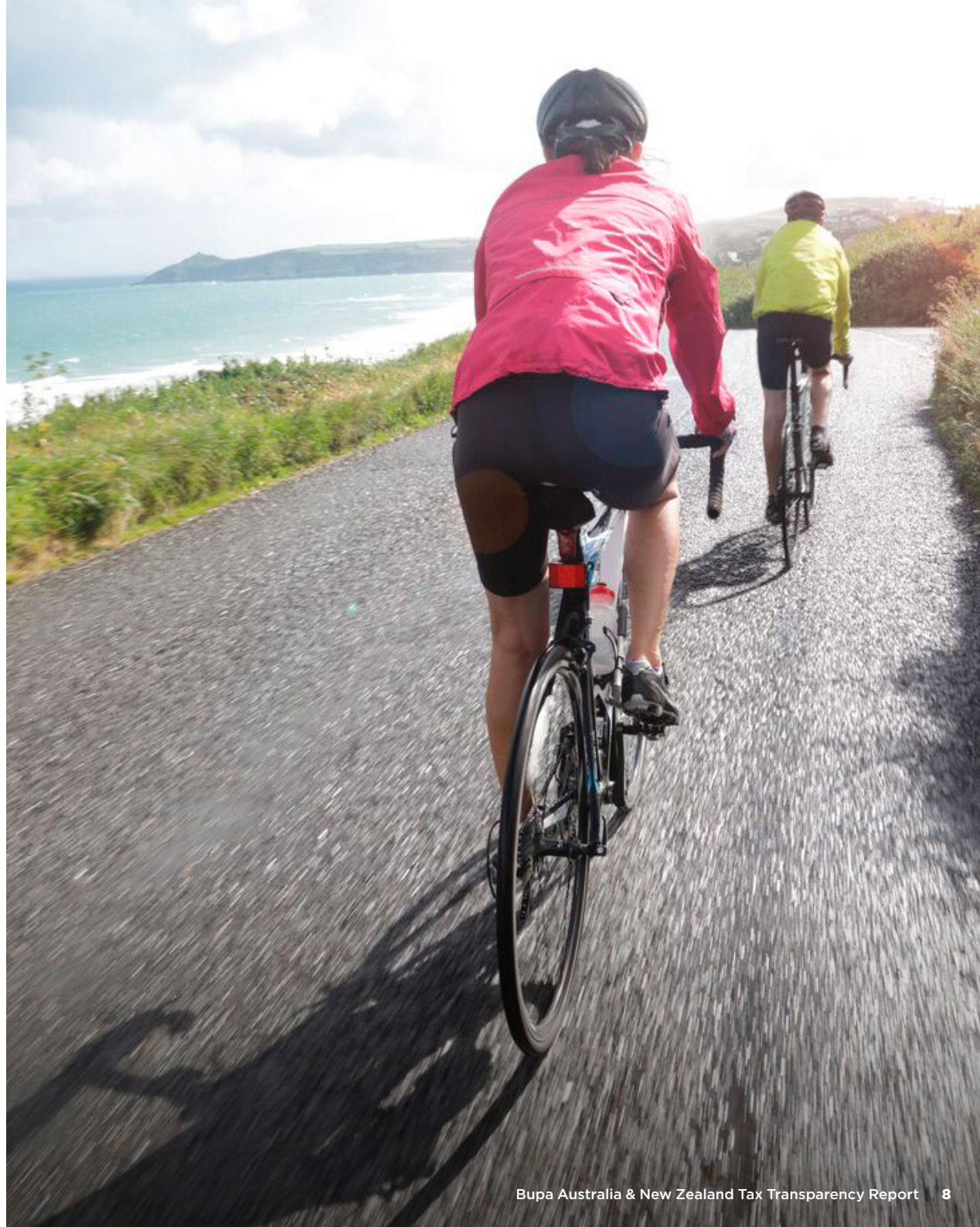
Reconciliation of income tax payable to income tax paid

There will also be differences between the calculated amount of income tax payable by the Bupa Australia Group for the year and the total income tax actually paid to tax authorities during the year. This is primarily due to the timing of the Bupa Australia Group's monthly income tax instalment payments and the timing of final tax payments or receipt of tax refunds relating to the Bupa Australia Group's income tax returns.

	2024	2023
	A\$'000	A\$'000
Income tax payable for the current year for Bupa Australia Group	221,020	78,792
Add:		
Opening balance of income tax payable/(receivable)	(23,786)	(12,017)
Adjustment for prior years	(326)	(10,877) ⁵
Closing balance of income tax receivable	–	23,786
Subtract:		
Closing balance of income tax payable	72,726	–
Equals:		
Income taxes paid to the ATO	122,142	77,738
Income taxes paid to New Zealand Inland Revenue ⁶	2,040	1,946
Total income taxes paid during the year by Bupa Australia Group	124,182	79,684

⁵ The Bupa Australia Group recognised an income tax benefit of \$10.6m in relation to income tax refunds to be received from amendments to prior year income tax returns.

⁶ Relates to New Zealand interest withholding tax paid which is claimable as foreign income tax offsets for Australian income tax purposes.



Effective tax rate of the Bupa Australia Group and the Bupa Group

The Bupa Group calculates its effective tax rate (**ETR**) as ITE divided by accounting profit before ITE.

Bupa Australia Group

The Bupa Australia Group's ETR for 2024 was 31%, which is in line with the Australian corporate income tax rate of 30%.

The Bupa Australia Group's ETR for 2023 was 40%, which was higher than the Australian corporate income tax rate of 30%. In 2023, compliance expenses of \$44.0m were non-deductible for income tax purposes and gave rise to a non-temporary difference of \$13.2m (\$44.0m at 30%). In addition, the Bupa Australia Group recognised an income tax benefit of \$10.6m in relation to income tax refunds to be received from amendments to prior year income tax returns. If these exceptional items were removed, the ETR would be 34%.

Bupa Group

The Bupa Group's ETR for 2024 was 22% which is lower than the United Kingdom (**UK**) corporate income tax rate of 25%. This was mainly driven by a deferred tax credit on the revaluation of the deferred tax liability relating to the UK pension surplus following a change in the tax rate applying to authorised payments from UK defined benefit pension schemes from 35% to 25% and the fair value accounting gain on acquisition of an additional stake in Niva Bupa, which is not subject to tax, offset by the non-recognition of deferred tax assets across the Bupa Group. Excluding the impact of these items, the effective tax rate would increase to 26%, which is in line with the UK corporate tax rate.

The Bupa Group's ETR for 2023 was 25% which is in line with the UK corporate income tax rate of 25%.

	Bupa Australia Group	Bupa Australia Group	Bupa Group	Bupa Group
	2024	2023	2024	2023
	A\$'000	A\$'000	£'000	£'000
Profit / (loss) before ITE	599,545	74,157	972,183	564,106
ITE / (benefit)	183,816	29,921	212,718	140,509
Effective tax rate	31%	40%	22%	25%

ATO corporate tax transparency disclosures

In accordance with the ATO's tax transparency measures, the ATO annually publishes income tax return information for certain large taxpayers.

The following income tax information has been published or is expected to be published by the ATO in respect of the Bupa Australia Group:

	31 December 2024	31 December 2023	31 December 2022
Bupa ANZ Group Pty Ltd (ABN:95608490455)	A\$'000	A\$'000	A\$'000
Total income	11,033,234	9,564,413	8,986,751
Taxable Income	746,490	261,557	552,622
Tax Payable	221,907	76,521	164,734

A reconciliation of these disclosures is provided below:

	31 December 2024	31 December 2023	31 December 2022
Bupa ANZ Group Pty Ltd (ABN: 95608490455)	A\$'000	A\$'000	A\$'000
Total income	11,033,234	9,564,413	8,986,751
Total Expenses	(10,433,689)	(9,490,245)	(8,595,737)
Profit / (loss) before ITE	599,545	74,168	391,014
Net tax adjustments	146,945	187,389	161,608
Taxable Income	746,490	261,557	552,622
Prima Facie Tax Payable @ 30%	223,947	78,467	165,787
Tax offsets	(2,040)	(1,946)	(1,053)
Tax Payable	221,907	76,521	164,734

Our Australian tax contribution

The Bupa Australia Group pays taxes directly to tax authorities in Australia and collects taxes on behalf of those authorities from our customers, employees and payments to Bupa Group related parties. Together this equates to our total Australian tax contribution.

The Bupa Australia Group's total Australian tax contribution was A\$653.3 in 2024 (A\$530.9m in 2023).

Australian taxes paid includes direct taxes such as corporate income tax, payroll tax, health insurance levies, non-recoverable goods and services tax (GST), fringe benefits tax (FBT) land tax and stamp duty.

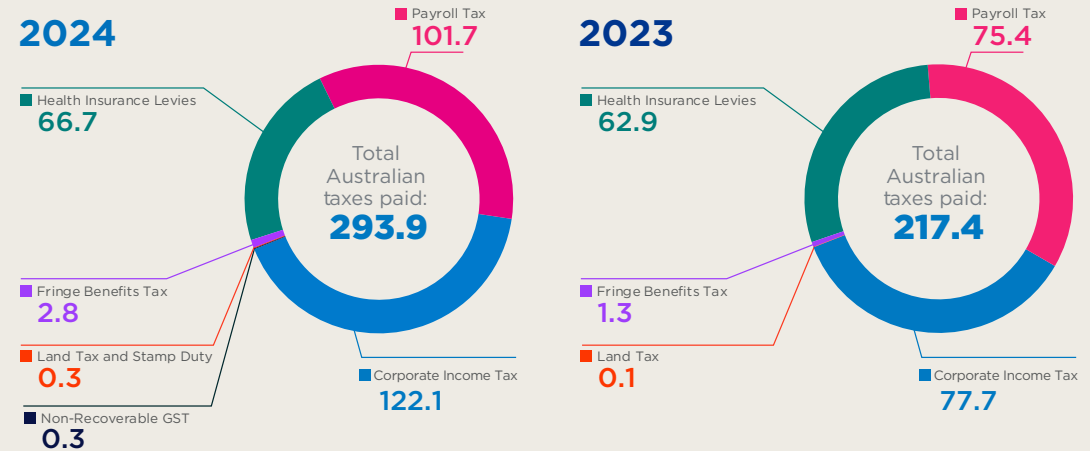
Australian taxes collected include those in relation to Pay As You Go (PAYG) salary withholding, net GST remitted/(refunded) and other withholding taxes.

The following represents the Australian taxes we have paid or collected on behalf of others in the years ended 31 December 2024 and 31 December 2023:

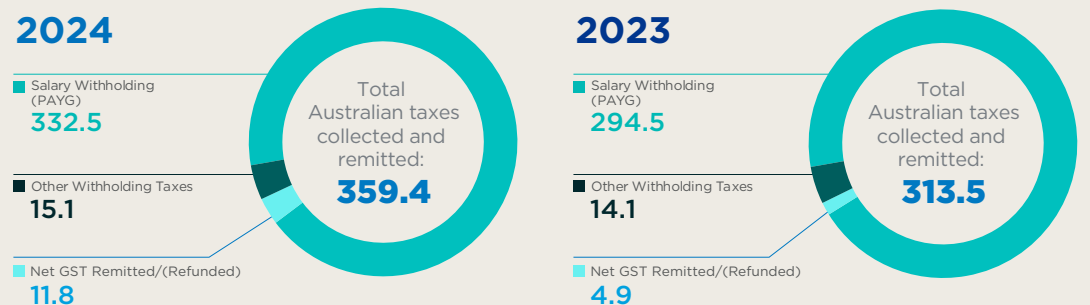


Australian taxes we contribute (A\$'m)

Australian Taxes Paid



Australian Taxes Collected and Remitted



International related party dealings

As Bupa ANZ operates in two jurisdictions, Australia and New Zealand, and forms part of the Bupa Group, Bupa ANZ has a number of international related party dealings between its Australian entities and New Zealand subsidiaries, as well as with Bupa Group entities in the UK and Hong Kong.

From the UK, the Bupa Group provides some central support and oversight to Bupa ANZ (and other Bupa Group markets) to ensure that the Bupa Group's governance and risk management frameworks are consistent across the Bupa Group and are sufficient to protect and grow the Bupa Group's businesses.

Bupa ANZ had the following key types of dealings with its international related parties during the 31 December 2024 year:

Type	Description
 Financing	The Bupa Australia Group receives debt financing from its immediate parent company, Bupa Investments Overseas Limited, which, as agreed with the ATO, falls within the 'low risk' or 'green zone' rating in accordance with the risk framework set out in the ATO's Practice Compliance Guideline PCG 2017/4. The Bupa Australia Group also provides debt financing to Bupa ANZ's New Zealand operations.
 Management and administrative services	Management and administrative services (for example, legal, clinical, risk and finance support and oversight services) provided by the Bupa Group from the UK to the Bupa Australia Group and by the Bupa Australia Group to Bupa New Zealand and Bupa Hong Kong subsidiaries.
 Investment management services	Investment management services provided to the Bupa Australia Group by the Bupa Group from the UK.
 Cost recharges	Third party costs paid by an entity may be recharged to another entity that is the intended recipient/beneficiary of those third party costs. Cost recharges occur between members of the Bupa Group, the Bupa Australia Group, Bupa New Zealand and Bupa Hong Kong subsidiaries.

We price international related-party transactions on an arm's length basis in accordance with OECD principles and ANZ tax laws and regulations, ensuring Bupa ANZ's transfer pricing reflects the commercial and economic substance of the transaction. Appropriate transfer pricing documentation is procured each year to support the pricing adopted.

The Bupa Australia Group complies with Australia's country-by-country reporting requirements which provides the ATO with information relating to the Bupa Australia Group's international related party transactions and the Bupa Group.

Basis of preparation

This report covers the year ended 31 December 2024 and comparative period 31 December 2023 and provides an overview of the Australian tax contribution made by the Bupa Australia Group and further information in relation to our tax risk and governance profile.

This report has been prepared in accordance with the Australian Board of Taxation's Voluntary Tax Transparency Code.

Bupa Australia Group's income tax reconciliations: The profit/loss before income tax expense, income tax expense, income tax payable and income tax paid data for the Bupa Australia Group has been prepared by aggregating the relevant data from the financial statements of Bupa ANZ Healthcare Holdings Pty Ltd, Bupa ANZ Insurance Pty Ltd and Bupa ANZ Group Pty Ltd for the year ended 31 December 2024, which were externally audited and prepared in accordance with the requirements of the Corporations Act 2001 (Cth), Australian and International accounting standards and interpretations issued by the Australian Accounting Standards Board and the International Accounting Standards Board, with necessary elimination adjustments made. The effective tax rate of the Bupa Australia Group has been calculated as the income tax expense of the Bupa Australia Group divided by the profit/loss before income tax expense of the Bupa Australia Group.

Effective Tax Rate of the Bupa Group: The effective tax rate of the Bupa Group has been calculated as the income tax expense of the Bupa Group divided by the profit/loss before income tax expense of the Bupa Group, which have been sourced from the Bupa Group's financial statements for the year ended 31 December 2024.

Currency: Unless specifically noted otherwise, all amounts contained within this report have been disclosed in Australian Dollars.

Taxes paid and collected: Data that relates to taxes paid and taxes collected has been compiled using information on actual taxes paid or tax collected, net of refunds received, during the financial year (i.e. on a cash paid basis), rather than taxes paid or collected referable to the financial year. Taxes paid and taxes collected by non-controlled entities of the Bupa Australia Group are excluded.

ATO corporate tax transparency disclosures: ATO corporate tax transparency disclosures have been sourced from the Bupa Australia Group's income tax returns for the years ended 31 December 2022, 31 December 2023 and 31 December 2024 submitted to the ATO.

This report was approved by the Board of Directors for Bupa ANZ Healthcare Holdings Pty Ltd ACN 126 737 308, Bupa ANZ Insurance Pty Ltd ACN 098 309 025 and Bupa ANZ Group Pty Ltd ACN 608 490 455 in September 2025.

Bupa ANZ Group Pty Ltd
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