Bupa Australia & New Zealand Tax Transparency Report

For the year ended
31 December 2025

Foreword

As part of a global healthcare group, our purpose is to help people live longer, healthier, happier lives and make a better world. Fulfilling this purpose in Australia and New Zealand carries a profound responsibility to operate sustainably and contribute to the economy. We are pleased to present our Tax Transparency Report for Bupa Australia & New Zealand (ANZ) for the year ended 31 December 2025, which reflects our ongoing commitment to transparency and responsibility in our tax affairs and outlines our tax contribution to Australia.

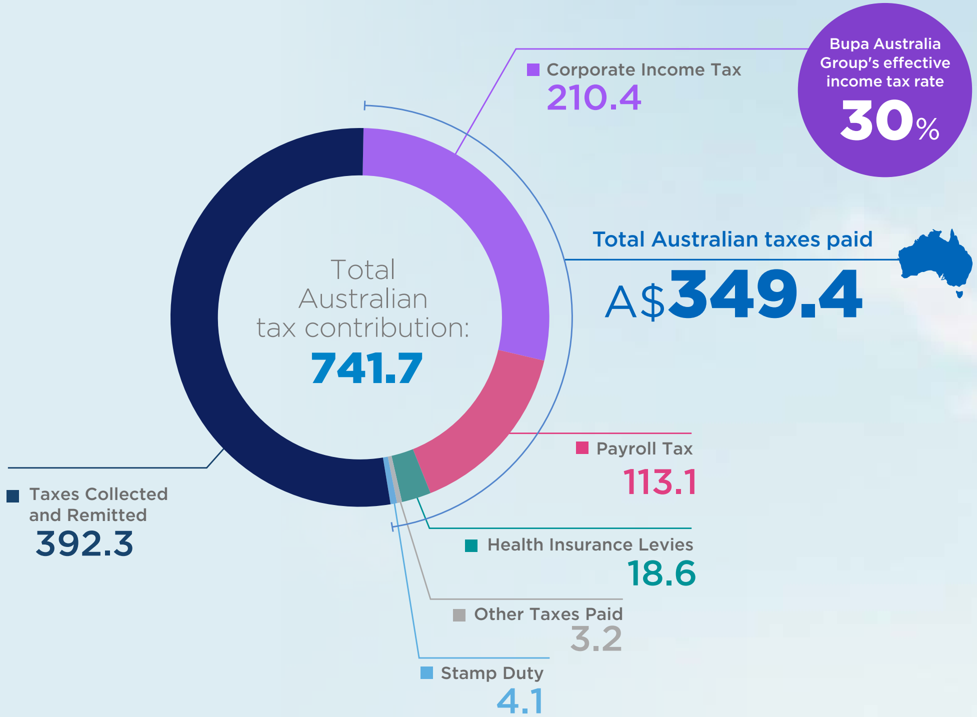
In 2025, our total tax contribution in Australia amounted to $741.7 million, comprising $349.4 million in taxes and levies paid and $392.3 million collected and remitted to Australian revenue authorities.

This report is prepared in line with the Australian Voluntary Tax Transparency Code and outlines Bupa ANZ's tax governance and tax risk management approach, which is grounded in a robust risk management culture. We follow Bupa ANZ's six tax principles to steer our decisions and manage tax risks, maintaining our commitment to strong tax governance, while continuing to responsibly comply with tax laws and engaging openly with the Australian Taxation Office (ATO) and other relevant tax authorities.

We aim to be the leading customer-centric healthcare provider globally and we are proud to enhance the lives of our people, customers, residents and communities through integrated healthcare experiences. We thank you for taking the time to read this report.

Damien Johnston,
Interim Chief Financial Officer, Bupa Asia Pacific

Key Australian tax contribution for 2025 (A$'m)



Our business and operations

Bupa ANZ is part of the Bupa Group, an international healthcare group. The British United Provident Association Limited (Bupa Parent), the ultimate parent entity of the Bupa Group, is incorporated in England and Wales and is a company limited by guarantee without shareholders. The Bupa Group reinvests profits into providing more and better healthcare for the benefit of current and future customers around the world.

The Bupa Group entered the Australian market through the acquisition of HBA and Mutual Community in 2002 and MBF in 2008, which have origins reaching back to the 1930s and 1940s, respectively. Today, Bupa ANZ employs approximately 21,000 people across Australia and New Zealand. In Australia, we offer health insurance, aged care services and primary care through our growing network of medical centres, mental health clinics, optical clinics and dental practices. We also provide health care services to the Australian Government. In New Zealand, we offer aged care services and operate retirement villages. The below data reflects our operations in the reporting period and is current as at 31 December 2025:

Definitions

Bupa Parent	The British United Provident Association Limited
Bupa Group	Refers to Bupa Parent's wholly owned and controlled companies
Bupa ANZ	Refers to the Australian and New Zealand operations of the Bupa Group
Bupa Australia Group	Refers to Bupa's Australian multiple entry consolidated group comprised of all 100% owned Bupa Australian companies

Bupa Health Insurance, one of the leading health insurers in Australia, provided quality, affordable health insurance cover to more than 4.5 million Australian and international customers through our digital and online services, 51 retail stores and our customer call centre.

Bupa Health Insurance also distributed travel, home and contents and motor insurance products as an authorised representative of Open Insurance Pty Ltd. Pet insurance was also distributed as an authorised representative of Petsure (Australia) Pty Ltd.

Bupa Health Services, a health provision business, comprised of:

- 172 dental clinics in Australia;
- 48 optical stores in Australia;
- 9 centres where we provided immigration health examinations to Australian visa applicants on behalf of the Australian Department of Home Affairs;
- 32 medical centres in Australia which offer access to GPs and other healthcare professionals;
- 10 mental health clinics in Australia which offer access to experienced psychologists;
- The provision of an integrated health care system which provided end-to-end health care to support approximately 85,000 Australian Defence Force personnel; and
- The provision of quality clinical advisory services to the Australian Department of Veterans' Affairs.

Bupa Villages and Aged Care Australia, provided residential aged care, respite and specialised dementia care services for approximately 5,500 residents in 57 homes and operated one retirement village in Australia.

Bupa Villages and Aged Care New Zealand, provided care for approximately 3,000 residents in 40 care homes and operated 36 independent living retirement villages supporting approximately 2,200 residents in NZ.

Our approach to tax

Our approach to tax is based on six principles that help inform our decision making and uphold our commitment to transparency, fairness and robust governance. These principles are in line with the Bupa Group's values and the Bupa Code.

We seek to establish constructive relationships and work positively with fiscal authorities – the ATO and State Revenue Offices in Australia and Inland Revenue in New Zealand. This is based on transparency and mutual respect, and we work with tax authorities to minimise the extent of disputes. Where there are differences of opinion, we endeavour to work collaboratively and seek clarity to resolve these differences in a satisfactory manner.

We only enter into commercial transactions and the tax positions we adopt are in accordance with applicable laws and practices. The Bupa ANZ Board is accountable for ensuring that our approach to tax is consistent with our principle of sustainable growth, within the Bupa Group's overall strategic framework.

We price international related-party transactions on an arm's length basis in accordance with OECD principles and local tax regulations, ensuring Bupa ANZ's transfer pricing reflects the commercial and economic substance of the transaction.

In circumstances where tax legislation is unclear or subject to interpretation, we obtain independent external advice. We also engage tax advisors where specialist expertise is required on complex transactions, compliance obligations and to provide insight into industry practice.

We approach our tax affairs in a manner that makes appropriate use of elections, deductions and exemptions available in accordance with the tax legislation, as per the intent of the legislation.

We do not use contrived or artificial tax structures that are intended for tax avoidance or have limited commercial substance.

The Bupa Australia Group is part of the ATO's top 100 taxpayer justified trust program. To achieve justified trust, the ATO engages with taxpayers through the ATO's Pre-lodgement Compliance Review (PCR) process which requires a taxpayer to provide objective evidence that would lead a reasonable person to conclude the taxpayer has paid the 'right' amount of tax. This process enables the ATO to understand the design and operation of Bupa Australia Group's tax control and governance framework, allows for transparency on Australian income tax treatments adopted and early engagement on material transactions. The Bupa Australia Group obtained an overall high level of assurance with respect to Australian income tax for the year ended 31 December 2024 through the PCR process, meaning the ATO has obtained assurance that the Bupa Australia Group has paid the right amount of Australian income tax for this year. The Bupa Australia Group also achieved the highest income tax governance framework rating of Stage 3.

The Bupa Australia GST Group also obtained an overall high level of assurance with respect to Australian goods and services tax (GST) for the year ended 31 December 2023 through the GST Assurance Review (GAR) process.

The ATO is applying a 'partnering' approach to the Bupa Australia Group under the ATO's Action Differentiation Framework, which means that the ATO has confidence in the Bupa Australia Group's tax compliance and ongoing commitment to maintaining an open and transparent relationship with the ATO.

Our approach to tax risk management

Bupa ANZ is committed to complying with tax laws responsibly and ensuring that tax is paid in the jurisdictions in which Bupa ANZ operates, based upon applicable laws and practices.

Embedding a strong risk management culture is a priority across Bupa ANZ, supported by robust risk management and controls. This culture helps us to foresee and respond to changing environments and evolving regulation, enabling us to mitigate potential risks that could affect our customers and our business.

The Bupa ANZ Board is accountable for Bupa ANZ's System of Governance with responsibility for setting Bupa ANZ's risk appetite and overseeing the risk management framework. We manage our risks using a 'three lines' model. Bupa ANZ's management of tax risk is aligned with this approach and is set out in our Bupa ANZ Tax Policy, which is applicable across Bupa ANZ and approved by the Bupa ANZ Board. The Bupa ANZ Tax Policy also defines our minimum requirements and expectations to ensure compliance with all applicable laws and regulations as well as effective risk management.

The Bupa ANZ Tax Director, the Bupa ANZ Chief Financial Officer and the Bupa ANZ Chief Risk Officer are accountable for ensuring that these policies and procedures are embedded throughout Bupa ANZ to ensure tax risk is appropriately managed.

Bupa ANZ divides tax risk into two categories and has controls in place for managing these separate risks.

Tax compliance risk

Tax risk explained
The risk of a financial, regulatory or reputational impact due to errors, omissions, or process failings in the usual course of managing Bupa ANZ's tax affairs.

How Bupa ANZ manages this
We minimise tax compliance risk through the use of preventative and detective controls. We act on any errors identified to ensure they are corrected and improve our processes to mitigate the risk of repeat occurrences.

Tax Judgement risk

Tax risk explained
The risk of a financial, regulatory, or reputational impact arising out of a tax authority challenge or negative public perception to a position taken by Bupa ANZ.

How Bupa ANZ manages this
We only enter into commercial transactions and the tax positions we adopt are in accordance with applicable laws and practices.

Risk is an inevitable part of operating a business. Some risks are avoidable while others are inherent in our business model, so we have an effective internal control and risk management system to mitigate these risks.

Bupa ANZ's tax team has the appropriate skills and experience to implement our tax control framework. The team consist of individuals with a balance of both technical and business specific knowledge. This tax expertise ensures that domestic and cross border tax issues are managed appropriately and that we are able to comply with our tax obligations in ANZ.

Bupa ANZ's tax team is involved when strategic business decisions are being considered and external advice is obtained where appropriate. In addition, ongoing horizon risk scanning activities ensure Bupa ANZ responds appropriately to tax risks emerging through legislative changes and developments.

Bupa ANZ’s three lines model and tax

The Bupa ANZ Board is ultimately responsible for the system of governance, setting policies and the risk management framework.

Bupa ANZ’s risk management framework is approved annually by the Bupa ANZ Board and is implemented through the three lines model. An assessment of the effectiveness of Bupa ANZ’s risk management framework is conducted annually with the results presented to the Bupa ANZ Board Risk Committee.

Bupa ANZ's tax team identifies, assesses and manages tax risks in accordance with the Bupa ANZ Tax Policy. Bupa ANZ's tax team regularly report on material tax risks and tax matters to the Bupa ANZ Board Audit Committee and the Bupa Group’s tax team, including details of how tax risks are being monitored and managed. The Bupa ANZ Board Audit Committee assists the Bupa ANZ Board in its review and monitoring of tax matters and therefore provides an oversight role in respect of tax matters.

In addition, Bupa ANZ Internal Audit undertakes independent testing of the effectiveness of Bupa ANZ’s processes and controls, including tax, and reports their findings and any recommendations to the Bupa ANZ Board Audit Committee.

Outlined below is the application of the three lines model in the context of tax risks and the Bupa ANZ Tax Policy.

information flow

1st line **Tax Function** Identify, assess, manage and report/document and maintain/advise and support/monitor	**Identify, assess, manage, monitor and report** – Identifying, assessing, controlling and mitigating tax risks to Bupa ANZ’s objectives. Compliance with the Bupa ANZ Tax Policy and external tax regulations and legislation. Identifying and escalating key misalignment between tax risk indicators, strategy, budget and risk appetite. Monitoring the risk landscape. Reporting of tax risk indicators and weaknesses. **Document and maintain** – Document and maintain key tax processes, tax controls, and roles and responsibilities as part of the Integrated Management System and risks and controls within risk registers held on Governance, Risk and Compliance tools. **Advise and support** – Advise on the application of the Bupa ANZ Tax Policy and external tax regulations and legislation. Set standards and design and test controls to support compliance. Provide relevant risk data as part of the financial planning cycle. **Monitoring** - Monitor and test the effectiveness of controls and compliance with Bupa ANZ Tax Policy and external tax regulations and legislation.
2nd line **Risk & Compliance** Oversight and challenge/ escalate and report/ advise and support	**Oversight and challenge** - Oversight and challenge that is independent from business operations (including second-line assurance, testing and monitoring) of risk governance and risk management practices conducted by the first-line. Forms view that is independent from business operations on the quality and sufficiency of the business’s tax risk management activities and internal control environment. **Escalate and report** – Escalates key observations concerning risk management practices, risk indicators and any misalignment between strategy, budget and risk appetite. **Advise and support** – Defines the Bupa Risk Management Framework (RMF) through which the business manages risk. Providing guidance and support to first-line on how to embed the RMF. Aggregates risk information for analysis and onward reporting to the Bupa ANZ Board Risk Committee (and Bupa ANZ Board), and provides relevant risk data as part of the financial planning cycle.
3rd line **Internal Audit** Independent Assurance	**Independent assurance** – A risk-based approach to examine, evaluate and report on the adequacy and effectiveness of Bupa ANZ’s governance, risk management and internal control processes in relation to Bupa ANZ’s objectives and appetite for risk.

Together with our internal controls, ensuring a strong risk culture helps us to continue to serve our customers well and meet all of our stakeholders’ expectations. Our comprehensive Risk Management Framework ensures that risk management is important to everyone at Bupa ANZ, and they are well equipped to manage risk. We have tools in place to achieve this, including The Bupa Code, our code of conduct, risk appetites, Policies, and our Speak Up whistleblowing process.

Reconciliation of the Bupa Australia Group's accounting profit to income tax expense and income tax payable

The Bupa Australia Group is treated as a single taxpayer for Australian income tax purposes and Bupa ANZ Group Pty Ltd (BAG), as the 'provisional head company', lodges one Australian consolidated income tax return on behalf of the Bupa Australia Group. Bupa ANZ's New Zealand companies do not form part of the Bupa Australia Group.

Outlined below is a reconciliation of the Bupa Australia Group's accounting profit to income tax expense (ITE), ITE to income tax payable and income tax payable to income tax paid for the year ended 31 December 2025 (with 2024 comparatives).

Reconciliation of accounting profit to income tax expense

The ITE of the Bupa Australia Group is calculated based on Australian accounting standards and represents accounting profit before tax multiplied by Australia's corporate tax rate of 30%, adjusted for non-temporary differences between the accounting and tax treatment of items (e.g. income and expenses which are non-assessable and non-deductible for tax purposes).

	2025	2024
	A$'000	A$'000
Profit / (loss) before ITE of the Bupa Australia Group	**610,371**	**599,545**
income tax at the Australian corporate tax rate of 30%	**183,111**	**179,864**
Income tax effect of non-temporary differences:		
Non-assessable income	(1,600)	(3,439)
Non-deductible expenses	3,066	9,833
Other assessable income	3,800[1]	41
Tax offset for franked dividends	(12,668)[1]	-
Adjustment for prior years	1,682	206
Other items	3,276	(2,689)
Total ITE of the Bupa Australia Group	**180,667**	**183,816**

Reconciliation of income tax expense to income tax payable

In any year, there will be differences between the ITE of the Bupa Australia Group and the calculated amount of income tax payable by the Bupa Australia Group. This is due to a number of temporary differences between the accounting and tax treatment of various items (amounts are assessable or deductible for tax at a different time to when they are recognised under accounting practices). Temporary differences will eventually reverse over time.

	2025	2024
	A$'000	A$'000
Total ITE of the Bupa Australia Group	**180,667**	**183,816**
Adjustment for prior years	**(1,682)**	**(206)**
ITE for the current year	**178,985**	**183,610**
Temporary differences between accounting and tax treatment		
Loss component for onerous contracts[2]	8,159	(3,005)
Unearned premium liability[3]	–	11,339
Deferred acquisition costs	(1,022)	(3,332)
Give back provision[4]	(9,882)	(18,797)
Employee benefits	28,190	23,830
Property, plant and equipment	11,426	329
Bed licences	–	7,586
Deferred revenue	854	5,437
Other provisions and accruals	11,328	6,007
Other items	9,105	8,016
Income tax payable for the current year for Bupa Australia Group	**237,143**	**221,020**

1 The Bupa Australia Group received a franked distribution from a minority interest in 2025. The franking credits associated with the distribution were included in the Bupa Australia's Group's assessable income in 2025 and it is therefore entitled to a tax offset to reduce the Bupa Australia Group's tax liability for the same amount.
2 Under AASB 17 Insurance Contracts, the Bupa Health Insurance business recognises a loss component in respect of onerous contracts. The loss component in respect of onerous contracts is treated as non-deductible for tax purposes and gives rise to a temporary difference.
3 The Bupa Health Insurance business recognised an unearned premium liability in relation to announced premium rate deferrals associated with the return of COVID-19 savings to customers. Under AASB 17 Insurance Contracts, the reduced premium received from customers is recognised on a passage of time basis over the coverage period. The recognition of the unearned premium liability and its movement does not give rise to any additional assessable income or tax deductions and the unearned premium liability was fully unwound in 2024.
4 The Bupa Health Insurance business recognised a customer give back provision in 2021, 2022 and 2023 that related to the return of COVID-19 savings in the Bupa Health Insurance business to customers through a give back program. The provisions were treated as non-deductible for income tax purposes and gave rise to a temporary difference, with tax deductions arising on payment of give back amounts.

Reconciliation of income tax payable to income tax paid

There will also be differences between the calculated amount of income tax payable by the Bupa Australia Group for the year and the total income tax actually paid to tax authorities during the year. This is primarily due to the timing of the Bupa Australia Group's monthly income tax instalment payments and the timing of final tax payments or receipt of tax refunds relating to the Bupa Australia Group's income tax returns.

	2025	2024
	A$'000	**A$'000**
Income tax payable for the current year for Bupa Australia Group	**237,143**	**221,020**
Add:		
Opening balance of income tax payable/(receivable)	72,726	(23,786)
Adjustment for prior years	2,913	(326)
Closing balance of income tax receivable	–	–
Subtract:		
Closing balance of income tax payable	101,054	72,726
Equals:		
Income taxes paid to the ATO	210,430	122,142
Income taxes paid to New Zealand Inland Revenue[5]	1,298	2,040
Total income taxes paid during the year by Bupa Australia Group	**211,728**	**124,182**

5 Relates to New Zealand interest withholding tax paid which is claimable as foreign income tax offsets for Australian income tax purposes.

Effective tax rate of the Bupa Australia Group and the Bupa Group

The Bupa Group calculates its effective tax rate (ETR) as ITE divided by accounting profit before ITE.

Bupa Australia Group

The Bupa Australia Group's ETR for 2025 was 30%, which is in line with the Australian corporate income tax rate of 30%.

The Bupa Australia Group's ETR for 2024 was 31%, which was also in line with the Australian corporate income tax rate of 30%.

Bupa Group

The Bupa Group's ETR for 2025 was 25% which is in line with the United Kingdom (**UK**) corporate income tax rate of 25%.

The Bupa Group's ETR for 2024 was 22% which was lower than the UK corporate income tax rate of 25%. This was mainly driven by a deferred tax credit on the revaluation of the deferred tax liability relating to the UK pension surplus following a change in the tax rate applying to authorised payments from UK defined benefit pension schemes from 35% to 25% and the fair value accounting gain on acquisition of an additional stake in Niva Bupa, which is not subject to tax, offset by the non-recognition of deferred tax assets across the Bupa Group. Excluding the impact of these items, the effective tax rate would increase to 26%, which is in line with the UK corporate tax rate.

	Bupa Australia Group	Bupa Australia Group	Bupa Group	Bupa Group
	2025	2024	2025	2024
	A$'000	A$'000	£'000	£'000
Profit / (loss) before ITE	610,371	599,545	969,941	972,183
ITE / (benefit)	180,667	183,816	245,710	212,718
Effective tax rate	30%	31%	25%	22%

ATO corporate tax transparency disclosures

In accordance with the ATO's tax transparency measures, the ATO annually publishes income tax return information for certain large taxpayers.

The following income tax information has been published or is expected to be published by the ATO in respect of the Bupa Australia Group:

	31 December 2025	31 December 2024	31 December 2023
Bupa ANZ Group Pty Ltd (ABN:95608490455)	**A$'000**	**A$'000**	**A$'000**
Total income	11,686,628	11,033,234	9,564,413
Taxable Income	826,939	746,490	261,557
Tax Payable	234,117	221,907	76,521

A reconciliation of these disclosures is provided below:

	31 December 2025	31 December 2024	31 December 2023
Bupa ANZ Group Pty Ltd (ABN: 95608490455	**A$'000**	**A$'000**	**A$'000**
Total income	**11,686,628**	**11,033,234**	**9,564,413**
Total Expenses	(11,076,528)	(10,433,689)	(9,490,245)
Profit / (loss) before ITE	610,100	599,545	74,168
Net tax adjustments	216,839	146,945	187,389
Taxable Income	**826,939**	**746,490**	**261,557**
Prima Facie Tax Payable @ 30%	248,082	223,947	78,467
Tax offsets	(13,965)	(2,040)	(1,946)
Tax Payable	**234,117**	**221,907**	**76,521**

Our Australian tax contribution

The Bupa Australia Group pays taxes directly to tax authorities in Australia and collects taxes on behalf of those authorities from our customers, employees and payments to Bupa Group related parties. Together this equates to our total Australian tax contribution.

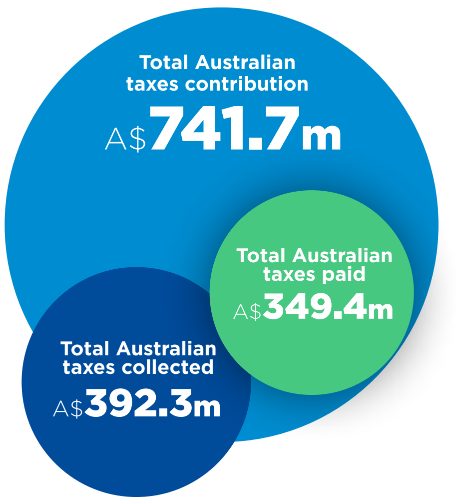
The Bupa Australia Group's total Australian tax contribution was A$741.7m in 2025 (A$653.3m in 2024).

Australian taxes paid includes direct taxes such as corporate income tax, payroll tax, health insurance levies, non-recoverable GST, fringe benefits tax (FBT), land tax and stamp duty.

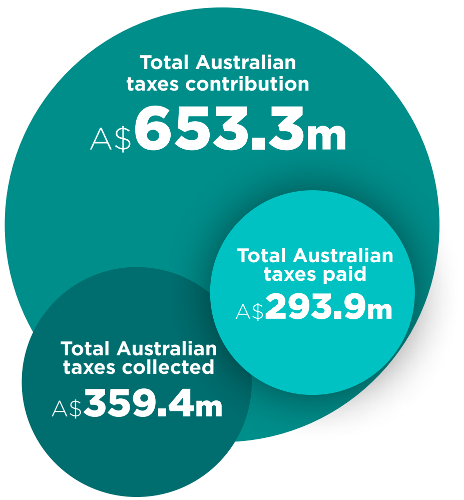
Australian taxes collected include those in relation to Pay As You Go (PAYG) salary withholding, net GST remitted/(refunded) and other withholding taxes.

The following represents the Australian taxes we have paid or collected on behalf of others in the years ended 31 December 2025 and 31 December 2024:

2025



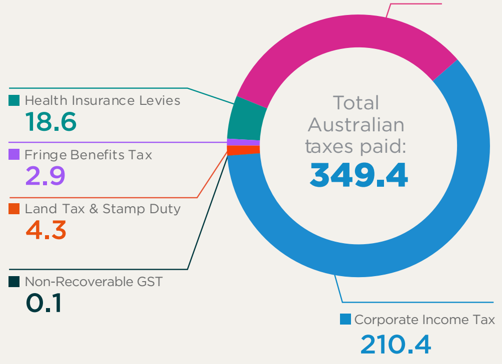
2024



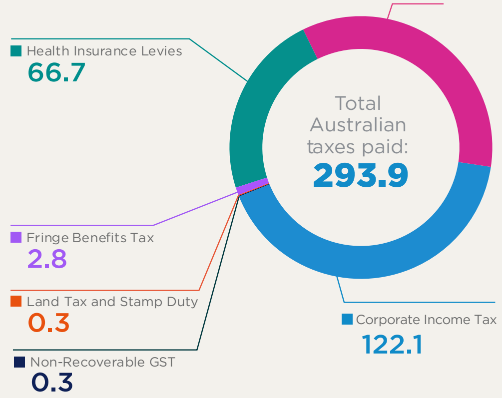
Australian taxes we contribute (A$'m)

Australian Taxes Paid

2025

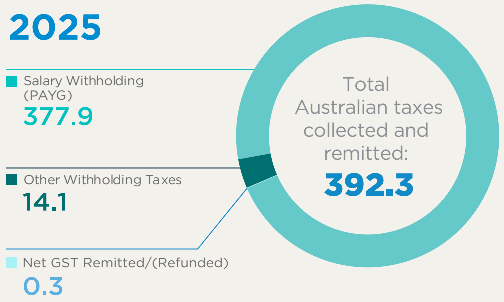


2024

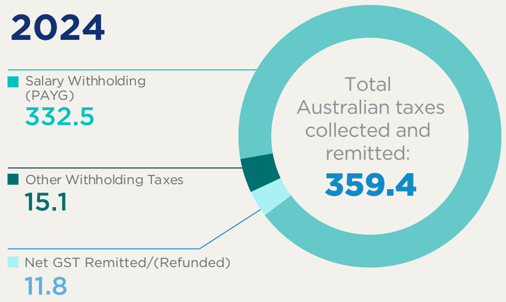


Australian Taxes Collected and Remitted

2025



2024



International related party dealings

As Bupa ANZ operates in two jurisdictions, Australia and New Zealand, and forms part of the Bupa Group, Bupa ANZ has a number of international related party dealings between its Australian entities and New Zealand subsidiaries, as well as with Bupa Group entities in the UK and Hong Kong.

From the UK, the Bupa Group provides some central support and oversight to Bupa ANZ (and other Bupa Group markets) to ensure that the Bupa Group's governance and risk management frameworks are consistent across the Bupa Group and are sufficient to protect and grow the Bupa Group's businesses.

Bupa ANZ had the following key types of dealings with its international related parties during the 31 December 2025 year:

Type	Description
Financing	The Bupa Australia Group receives debt financing from its immediate parent company, Bupa Investments Overseas Limited. The Bupa Australia Group also provides debt financing to Bupa ANZ's New Zealand operations.
Management & administrative services	Management and administrative services (for example, legal, clinical, risk and finance support and oversight services) provided by the Bupa Group from the UK to the Bupa Australia Group and by the Bupa Australia Group to Bupa New Zealand and Bupa Hong Kong subsidiaries.
Investment management services	Investment management services provided to the Bupa Australia Group by the Bupa Group from the UK.
Cost recharges	Third party costs paid by an entity may be recharged to another entity that is the intended recipient/beneficiary of those third party costs. Cost recharges occur between members of the Bupa Group, the Bupa Australia Group, Bupa New Zealand and Bupa Hong Kong subsidiaries.

Global minimum tax regime and Country by Country Reporting

The Bupa Australia Group complies with Australia's country-by-country (CbC) reporting requirements which provides the ATO with information relating to the Bupa Australia Group's international related party transactions and the Bupa Group.

Public disclosure of certain CbC reporting information was made law in December 2024. The first year of application for the Bupa Australia Group will be for the year ended 31 December 2025, due to the ATO by 31 December 2026.

Pillar Two legislation has been enacted in Australia and New Zealand and became effective for Bupa ANZ for the financial year beginning 1 January 2025. Pillar Two introduces 'top-up' taxes to ensure a minimum effective tax rate of 15% on profits in all jurisdictions for relevant multinational enterprises. Bupa ANZ has not recognised any current tax expense for Pillar Two top-up tax obligations.

Transfer Pricing

We price international related-party transactions on an arm's length basis in accordance with OECD principles and ANZ tax laws and regulations, ensuring Bupa ANZ's transfer pricing reflects the commercial and economic substance of the transaction. Appropriate transfer pricing documentation is procured each year to support the pricing adopted.

Basis of preparation

This report covers the year ended 31 December 2025 and comparative period 31 December 2024 and provides an overview of the Australian tax contribution made by the Bupa Australia Group and further information in relation to our tax risk and governance profile.

This report has been prepared in accordance with the Australian Board of Taxation's Voluntary Tax Transparency Code.

Bupa Australia Group's income tax reconciliations: The profit/loss before income tax expense, income tax expense, income tax payable and income tax paid data for the Bupa Australia Group has been prepared by aggregating the relevant data from the financial statements of Bupa ANZ Healthcare Holdings Pty Ltd, Bupa ANZ Insurance Pty Ltd and Bupa ANZ Group Pty Ltd for the year ended 31 December 2025, which were externally audited and prepared in accordance with the requirements of the Corporations Act 2001 (Cth), Australian and International accounting standards and interpretations issued by the Australian Accounting Standards Board and the International Accounting Standards Board, with necessary elimination adjustments made. The effective tax rate of the Bupa Australia Group has been calculated as the income tax expense of the Bupa Australia Group divided by the profit/loss before income tax expense of the Bupa Australia Group.

Effective Tax Rate of the Bupa Group: The effective tax rate of the Bupa Group has been calculated as the income tax expense of the Bupa Group divided by the profit/loss before income tax expense of the Bupa Group, which have been sourced from the Bupa Group's financial statements for the year ended 31 December 2025.

Currency: Unless specifically noted otherwise, all amounts contained within this report have been disclosed in Australian Dollars.

Taxes paid and collected: Data that relates to taxes paid and taxes collected has been compiled using information on actual taxes paid or tax collected, net of refunds received, during the financial year (i.e. on a cash paid basis), rather than taxes paid or collected referable to the financial year. Taxes paid and taxes collected by non-controlled entities of the Bupa Australia Group are excluded.

ATO corporate tax transparency disclosures: ATO corporate tax transparency disclosures have been sourced from the Bupa Australia Group's income tax returns for the years ended 31 December 2023, 31 December 2024 and 31 December 2025 submitted to the ATO.

This report was approved by the Board of Directors for Bupa ANZ Healthcare Holdings Pty Ltd ACN 126 737 308, Bupa ANZ Insurance Pty Ltd ACN 098 309 025 and Bupa ANZ Group Pty Ltd ACN 608 490 455 in September 2026.

Bupa ANZ Group Pty Ltd
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